

CHAPTER 3

GENERAL FUND

General Comments

The College's General fund is used to record and report transactions related to academic and instructional programs and their administration. Activities necessary for providing this service are grouped into seven classifications: Instruction, Information Services, Public Service, Instructional Support, Student Services, Institutional Administration, and Physical Plant Operations. The primary revenue sources that provide funding for these activities are tuition, property taxes, and state appropriations.

A combination of increases and decreases has resulted in a .46 percent increase in General Fund revenues for next year when compared to the 2016-2017 budgeted revenues. However, when comparing 2016-2017 projected revenues to 2017-2018 budgeted revenues, it results in a 1.7 percent decrease in General Fund revenues for next year.

	Audited 2015-2016	2016-2017 Budget	2016-2017 Projected	Projected vs. Budget	2017-2018 Budget	2017-2018 Budget vs. Projected
Tuition and Fees	8,414,300	8,519,450	8,587,540	68,090	8,191,680	(395,860)
Property Taxes	12,317,196	12,400,000	12,375,680	(24,320)	12,645,018	269,338
State Appropriations	4,609,457	4,676,700	5,199,528	522,828	4,889,500	(310,028)
Other	204,260	251,650	244,413	(7,237)	239,850	(4,563)
TOTAL REVENUE	25,545,213	25,847,800	26,407,161	559,361	25,966,048	(441,113)

Table 3.1

Tuition and fee revenue is budgeted to decrease 4.83 percent (as compared to 2016-2017 projected actual revenue) due to an in-district tuition rate freeze approved by the Board on March 27, 2017 and a projected 2 percent decline in enrollment. Property tax values in Monroe County have experienced a slight increase and as a result, property tax revenues are budgeted to increase by 1.98 percent and state appropriations are expected to increase by 4.55 percent (\$212,800). When adjusted for the PPT (Personal Property Tax) reimbursement of \$184,000, the actual projected increase in state appropriations funding for FY2018 is \$28,800.

Table 3.2 demonstrates the annual percentages each revenue source represents of total General Fund revenues over 24 years.

Requested expenses in next year's General Fund budget represent a 1.64 percent increase over the current year's budgeted expenses.

The proposed budget includes two new/reallocated full-time faculty positions: respiratory therapy instructor (new position) and early childhood education instructor (reallocation of CIS position). In addition, the budget includes major reorganization in two functional areas (financial services and information systems/data processing) resulting in reclassifications of seven positions (four positions upgraded from support staff to professional staff and three support staff positions receiving grade advancements) and the addition of a new part-time support staff position (bookkeeper), as well as upgrades to two additional positions in other departments (financial aid and library services). There are currently eight full-time positions at the College that are on the organizational chart but are not being filled during the 2017-2018 fiscal year (see page 6 for listing of positions). This compares to seven unfilled/unbudgeted full-time positions in FY17.

The proposed 2017-2018 budget includes, per the Master Agreement with the faculty, a 1.5 percent increase in wages and steps on the salary schedule, and, per the Agreement with the MCCC Maintenance Association, a 2 percent increase in the maintenance employees' compensation. Also, per the president's employment agreement, a 1.5 percent increase in compensation is budgeted beginning August 1. A 1.5 percent increase is being proposed to the salary schedules for the administrators, professional staff, support staff, part-time support staff, and adjunct faculty. In addition, full-time administrators, professional staff, and support staff who are eligible would receive

**Table 3.2
General Fund Revenues Percentage of Total**

FY	T & F	Taxes	State	Other	Total
94-95	20.5%	56.9%	20.0%	2.6%	100.0%
95-96	20.2%	56.8%	20.5%	2.5%	100.0%
96-97	19.8%	55.7%	21.3%	3.2%	100.0%
97-98	19.5%	55.4%	21.8%	3.3%	100.0%
98-99	19.7%	55.6%	21.7%	3.0%	100.0%
99-00	19.4%	54.4%	22.3%	3.9%	100.0%
00-01	19.2%	54.3%	23.7%	2.8%	100.0%
01-02	20.5%	54.5%	23.1%	1.9%	100.0%
02-03	20.9%	55.6%	21.9%	1.6%	100.0%
03-04	23.0%	56.4%	19.4%	1.2%	100.0%
04-05	23.9%	55.2%	19.1%	1.8%	100.0%
05-06	24.4%	55.3%	17.7%	2.6%	100.0%
06-07	24.4%	55.3%	17.7%	2.6%	100.0%
07-08	25.8%	54.0%	17.7%	2.5%	100.0%
08-09	27.9%	54.3%	16.4%	1.4%	100.0%
09-10	32.3%	50.9%	15.9%	0.9%	100.0%
10-11	34.4%	48.5%	16.1%	1.0%	100.0%
11-12	35.4%	47.6%	16.1%	0.9%	100.0%
12-13	36.7%	45.6%	16.7%	1.0%	100.0%
13-14	35.3%	45.1%	18.6%	1.0%	100.0%
14-15	34.4%	47.0%	17.8%	0.8%	100.0%
15-16	32.9%	48.2%	18.0%	0.8%	100.0%
16-17*	33.0%	48.0%	18.0%	1.0%	100.0%
17-18*	31.5%	48.7%	18.8%	1.0%	100.0%

*Budgeted

step advances. Student assistant wages are budgeted at minimum wage which will increase in January 2018. The following tables illustrate the wage adjustments by employee group:

Management Salary Schedule

FY	Steps	Percentage	Off-Schedule	Salary Schedule Freeze
2007-2008	X	3%		
2008-2009	X	3%		
2009-2010				X
2010-2011	X		\$500	X
2011-2012			\$500	X
2012-2013	X		\$500*	X
2013-2014	X	1%		
2014-2015				X
2015-2016	X		1%**	X
2016-2017	X	1%		
2017-2018	X	1.5%		

Professional Staff

FY	Steps	Percentage	Off-Schedule	Salary Schedule Freeze
2011-2012				New
2012-2013				X
2013-2014	X	1%		
2014-2015				X
2015-2016	X		1%**	X
2016-2017	X	1%		
2017-2018	X	1.5%		

Note: Employee group created in January 2012 (Steps not given in 2012-13)

Support Staff

FY	Steps	Percentage	Off-Schedule	Salary Schedule Freeze
2007-2008	X	3%		
2008-2009	X	3%		
2009-2010				X
2010-2011	X		\$500	X
2011-2012			\$500	X
2012-2013	X		\$500*	X
2013-2014	X	1%		
2014-2015				X
2015-2016	X	1%		
2016-2017	X	1%		
2017-2018	X	1.5%		

Part-time Support Staff

FY	Percentage	Off-Schedule	Salary Schedule Freeze
2007-2008	3%		
2008-2009	3%		
2009-2010			X
2010-2011		\$250/\$125	X
2011-2012		\$250/\$125	X
2012-2013		\$250/\$125	X
2013-2014	1%		
2014-2015			X
2015-2016	1%		
2016-2017	1%		
2017-2018	1.5%		

* \$500 Off-Schedule to full-time employees at top step of salary schedule

** 1% Off-Schedule to full-time administrators/professional staff at 12th step; excludes VPs

Table 3.3

Full-time Faculty

FY	Steps	Percentage	Off-Schedule	Salary Schedule Freeze	X-Contr. Rate Teaching	EC Rate after max of 6 contact hrs.	X-Contr. Rate Stu. & Info. Serv.	EC Rate after max of 180 hours	Spr/Sum X-Contr. Rate Teaching	EC Rate after max of 6 contact hrs.	Spr/Sum X-Contr. Rate Stu. & Info. Serv.	EC Rate after max of 180 hours	Drama (per semester)	Agora (per semester)	Literary Arts Mag.	Club Advisors
2006-2007	X	3%			\$60.63		\$34.80		\$60.63		\$34.80		\$1,067.00	\$618.00	\$898.00	\$1,010.00
2007-2008	X	3%			\$62.45		\$35.84		\$62.45		\$35.84		\$1,099.00	\$637.00	\$925.00	\$1,041.00
2008-2009	X	3%			\$64.32		\$36.92		\$64.32		\$36.92		\$1,132.00	\$656.00	\$953.00	\$1,072.00
2009-2010	X	3%			\$66.25		\$38.03		\$66.25		\$38.03		\$1,166.00	\$675.00	\$982.00	\$1,104.00
2010-2011	X		\$500*	X	\$66.25		\$38.03		\$66.25		\$38.03		\$1,166.00	\$675.00	\$982.00	\$1,104.00
2011-2012	X		\$1,000*	X	\$66.25		\$38.03		\$66.25		\$38.03		\$1,166.00	\$675.00	\$982.00	\$1,104.00
2012-2013	X		\$500*	X	\$66.25		\$38.03		\$66.25		\$38.03		\$1,166.00	\$675.00	\$982.00	\$1,104.00
2013-2014	X	1%	\$500		\$66.91		\$38.41		\$66.91		\$38.41		\$1,178.00	\$682.00	\$992.00	\$1,115.00
2014-2015	X	1%			\$67.58		\$38.79		\$67.58		\$38.79		\$1,189.00	\$689.00	\$1,002.00	\$1,126.00
2015-2016	X	1%			\$68.26		\$39.18		\$68.26		\$39.18		\$1,201.00	\$695.00	\$1,012.00	\$1,137.00
2016-2017	X	1%			\$68.26	\$51.52	\$39.18	\$27.22	\$68.26	\$45.02	\$39.18	\$23.79	\$1,213.00	\$702.00	\$1,022.00	\$1,148.00
2017-2018	X	1.5%			\$68.94	\$51.52	\$39.57	\$27.22	\$68.94	\$45.02	\$39.57	\$23.79	\$1,231.00	\$712.00	\$1,037.00	\$1,166.00
2018-2019	X	1.5%			\$69.63	\$51.52	\$39.97	\$27.22	\$69.63	\$45.02	\$39.97	\$23.79	\$1,250.00	\$723.00	\$1,053.00	\$1,183.00

* Off-Schedule paid to faculty members on Step 12 of salary schedule

Table 3.4

Maintenance Staff

FY	Steps	Percentage	Off-Schedule	Hourly Rate Freeze
2008-2009	NA	3%		
2009-2010	NA			X
2010-2011	NA			X
2011-2012	NA		\$500	X
2012-2013	NA		\$500	X
2013-2014	NA		\$500	X
2014-2015	NA	1%	\$250	
2015-2016	NA	1%	\$250	
2016-2017	NA	1%		
2017-2018	NA	2%		
2018-2019	NA	2%		
2019-2020	NA	2%		

Table 3.5

Student Assistants

FY	Wage	Wage Freeze
2006-2007	\$6.95	
2007-2008	\$7.15	
2008-2009	\$7.40	
2009-2010	\$7.40	X
2010-2011	\$7.40	X
2011-2012	\$7.40	X
2012-2013	\$7.40	X
2013-2014	\$7.40	X
2014-2015	\$8.15	
2015-2016	\$8.50	
2016-2017	\$8.90	
2017-2018	\$9.25	

Table 3.6

As evidenced by the departmental reorganizations outlined earlier, during FY17 the organization was analyzed and a number of changes were made in how the college is organized and staffed. In balancing the budget, numerous additions, cuts and adjustments were made throughout the various cost centers and activities. While the 2017-2018 general fund budget does include expanded capital outlay spending and staffing improvements, the approved items and initiatives are still limited and do not fully address all of the identified needs. Despite the fact that the FY18 budget contains new initiatives and, in some cases additional funding, the budget continues to face challenges in addressing all of the needs that currently exist including the ability to add new programs and services and address new demands.

The budget includes a recommended transfer to the Unexpended Plant Fund of \$1,000,000. The transfer is made possible due to a projected increase to unrestricted net position resulting from 2016-2017 revenues being greater than expenses. If approved, the transfer would be made following the 2016-2017 audit.

The General Fund does not reflect all of the College's expenditure needs. The Technology Fund and the Maintenance and Replacement Fund must always be considered within this analysis as should the new Millage Maintenance and Replacement Fund. The Technology Fund receives funding from the Technology Fee charged per billable contact hour. The Maintenance and Replacement Fund does not have a revenue source except for funding transferred from the General Fund (and gift revenues from the CTC Campaign). The Millage Maintenance and Replacement Fund will receive funding for the next four years from Monroe County property taxes. In addition, the College now has a long-term debt obligation for the HVAC project. Interest and principal payments in FY 2017-2018 will total \$1,436,118.52 (See Table 8.2 for the complete payment schedule). In order to meet cash flow needs in November and December of each year, the College has had to borrow short-term Tax Anticipation Notes in October for the past five years. It is anticipated that this will not be necessary in FY 2017-2018.

Following is a summary of next year's proposed General Fund budget, which indicates that **projected expenses will be equal to projected revenues**. In addition, it is recommended that any additions to unrestricted net position following the 2016-2017 audit be transferred to the Unexpended Plant Fund to be used for payments on the HVAC project loan.

GENERAL FUND REVENUES AND EXPENSES

Table 3.7

			16-17 to 17-18	
	Budget	Budget	Difference	
Revenue:	2016-17	2017-18	\$	%
Tuition & Fees	\$ 8,519,450	\$ 8,191,680	\$ (327,770)	-3.85%
Property Taxes	12,400,000	12,645,018	245,018	1.98%
State Appropriation*	4,676,700	4,889,500	212,800	4.55%
Investment Income	5,200	4,700	(500)	-9.62%
Other	246,450	235,150	(11,300)	-4.59%
Total	\$ 25,847,800	\$ 25,966,048	\$ 118,248	0.46%
Expenses:				
Full-time Faculty	\$ 5,138,689	\$ 5,088,814	\$ (49,875)	-0.97%
Extra-contractual Faculty	674,513	716,541	42,028	6.23%
Part-time Faculty	1,741,491	1,725,444	(16,047)	-0.92%
Faculty Wages	\$ 7,554,693	\$ 7,530,799	\$ (23,894)	-0.32%
Administration	2,565,472	2,586,982	21,510	0.84%
Professional Staff	295,307	654,937	359,630	121.78%
Support Staff	2,664,975	2,420,182	(244,793)	-9.19%
Maintenance	926,320	933,023	6,703	0.72%
Student Assistants	198,454	215,341	16,887	8.51%
Opt Out	19,500	18,000	(1,500)	-7.7%
Total Wages	\$ 14,224,721	\$ 14,359,264	\$ 134,543	0.95%
Fringe Benefits	6,976,007	7,330,490	354,483	5.08%
Total Wages & Fringes	\$ 21,200,728	\$ 21,689,754	\$ 489,026	2.31%
Services	850,539	978,257	127,718	15.02%
Supplies	1,222,139	820,944	(401,195)	-32.83%
Rent/Utilities/Insurance	1,127,462	1,105,252	(22,210)	-1.97%
Other	1,002,557	940,758	(61,799)	-6.16%
Capital Outlay	74,375	338,039	263,664	354.51%
Contingency	70,000	93,044	23,044	32.9%
Total Expenses	\$ 25,547,800	\$ 25,966,048	\$ 418,248	1.64%
Transfers In	-	-	-	
Transfers Out	1,480,000	1,000,000	(480,000)	
Total Expenses & Transfers	\$ 27,027,800	\$ 26,966,048	\$ (61,752)	-0.23%
Revenue Greater / (Less)				
Than Expenses & Transfers	\$ (1,180,000)	\$ (1,000,000)		
* 2016-17 and 2017-18 State Appropriations excludes UAAL of \$1,400,000 each year				

REVENUES AND EXPENSES – TOTAL OPERATIONS

(Does Not Include Transfers)

FY	G/F	TECH	M&R	TOTAL
06-07				
Revenues	22,805,372	346,130	165,039	23,316,541
Expenses	21,642,270	593,874	1,580,325	23,816,469
R≥E	1,163,102	(247,744)	(1,415,286)	(499,928)
07-08				
Revenues	24,954,789	527,025	137,976	25,619,790
Expenses	23,457,979	817,942	888,779	25,164,700
R≥E	1,496,810	(209,917)	(750,803)	455,090
08-09				
Revenues	25,250,192	524,590	98,845	25,873,627
Expenses	24,974,864	802,268	888,121	26,665,253
R≥E	275,328	(277,678)	(789,276)	(791,626)
09-10				
Revenues	25,993,591	611,642	45,170	26,650,403
Expenses	24,731,430	564,528	1,200,238	26,496,196
R≥E	1,262,161	47,114	(1,155,068)	154,207
10-11				
Revenues	25,747,947	592,123	25,044	26,365,114
Expenses	25,389,072	955,975	669,474	27,014,521
R≥E	358,875	(363,852)	(644,430)	(649,407)
11-12				
Revenues	25,499,175	540,941	3,911	26,044,027
Expenses	25,564,224	464,107	299,413	26,327,744
R≥E	(65,049)	76,834	(295,502)	(283,717)
12-13				
Revenues	25,842,937	841,486	100,000	26,784,423
Expenses	25,530,584	796,009	292,024	26,618,617
R≥E	312,353	45,477	(192,024)	165,806
13-14				
Revenues	26,678,371	930,576	300,000	27,908,947
Expenses	26,138,834	928,593	409,928	27,477,355
R≥E	539,537	1,983	(109,928)	431,592
14-15				
Revenues	26,469,039	842,090	600,000	27,911,129
Expenses	25,330,435	806,668	441,903	26,579,006
R≥E	1,138,604	35,423	158,097	1,332,123
15-16				
Revenues	25,545,212	1,275,259	504,889	27,325,360
Expenses	24,219,483	1,259,874	894,371	26,373,728
R≥E	1,325,729	15,385	(389,482)	951,632
16-17*				
Revenues	25,847,800	1,226,280	150,000	27,224,080
Expenses	25,547,800	1,267,670	468,870	27,284,340
R≥E	300,000	(41,390)	(318,870)	(60,260)
17-18*				
Revenues	25,966,048	1,231,558	450,000	27,647,606
Expenses	25,966,048	1,279,388	67,300	27,312,736
R≥E	0	(47,830)	382,700	334,870

*Note: FY 2016-17 and FY 2017-18 are budget amounts

Table 3.8

GENERAL FUND REVENUE BY SOURCE

Revenues	2015-16 Actual	2016-17 Budget	2017-18 Proposed	Increase / (Decrease)	% Change
Tuition & Fees	\$ 8,414,300	\$ 8,519,450	\$ 8,191,680	\$ (327,770)	-3.85%
Property Taxes	12,317,196	12,400,000	12,645,018	245,018	1.98%
State Appropriations	4,609,457	4,676,700	4,889,500	212,800	4.55%
Other	204,260	251,650	239,850	(11,800)	-4.69%
Totals:	\$ 25,545,212	\$ 25,847,800	\$ 25,966,048	\$ 118,248	0.46%

Table 3.9

REVENUE SOURCE BY PERCENTAGE OF TOTAL

Revenues	2015-16 Actual	2016-17 Budget	2017-18 Proposed
Tuition & Fees	32.94%	32.96%	31.55%
Property Taxes	48.22%	47.97%	48.70%
State Appropriations	18.04%	18.09%	18.83%
Other	0.80%	0.97%	0.92%
	100.00%	100.00%	100.00%

Table 3.10

The following table offers an analysis of the College General Fund revenue history.

GENERAL FUND REVENUE HISTORY

YEAR	T & F	TAXES	STATE	OTHER	TOTAL
2015-16	8,414,300	12,317,196	4,609,457	204,260	25,545,212
2014-15*	8,767,177	11,968,333	5,533,326	200,203	26,469,039
2013-14	9,408,614	12,025,044	4,970,813	273,900	26,678,371
2012-13	9,402,222	11,672,059	4,525,314	243,342	25,842,937
2011-12	9,015,089	12,134,618	4,094,000	255,468	25,499,175
2010-11	8,866,987	12,474,876	4,143,881	262,203	25,747,947
2009-10	8,388,824	13,234,336	4,143,868	226,562	25,993,590
2008-09	7,060,488	13,698,173	4,143,880	347,651	25,250,192
2007-08	6,445,359	13,468,676	4,418,900	621,854	24,954,789
2006-07	5,895,887	12,864,794	3,313,500	731,191	22,805,372
2005-06	5,415,485	12,259,020	3,922,100	561,923	22,158,528
2004-05	5,063,807	11,684,119	4,049,700	375,498	21,173,124
2003-04	4,582,859	11,244,481	3,855,100	234,846	19,917,286
2002-03	4,113,045	10,939,319	4,305,891	320,728	19,678,983
2001-02	3,959,052	10,518,389	4,462,223	365,696	19,305,360
2000-01	3,537,634	10,037,409	4,378,640	524,321	18,478,004
1999-00	3,482,756	9,838,512	4,008,744	690,032	18,020,044
1998-99	3,330,164	9,390,077	3,664,952	512,131	16,897,324
1997-98	3,166,654	8,970,521	3,534,573	528,791	16,200,539
1996-97	3,058,341	8,588,273	3,279,142	482,700	15,408,456
1995-96	2,942,789	8,337,066	3,015,192	402,986	14,698,033
1994-95	2,791,235	7,767,911	2,731,000	351,262	13,641,408
1993-94	2,698,031	7,830,308	2,644,900	270,001	13,443,240
1992-93	2,510,835	7,520,854	2,587,259	311,086	12,930,034
1991-92	2,145,950	7,387,254	2,736,148	311,018	12,580,370
1990-91	1,753,745	6,981,544	2,270,675	357,039	11,363,003
1989-90	1,591,282	6,542,416	2,225,700	382,311	10,741,709
1988-89	1,369,865	6,256,248	2,019,175	340,416	9,985,704
1987-88	1,347,578	5,992,466	1,953,975	323,377	9,617,396
1986-87	1,183,986	5,598,548	1,836,250	320,093	8,938,877
1985-86	1,117,012	5,041,087	1,705,050	291,367	8,154,516
1984-85	1,163,861	4,803,871	1,556,300	333,636	7,857,668
1983-84	1,144,236	4,562,125	1,429,808	295,697	7,431,866
1982-83	1,121,179	4,362,457	1,276,986	253,276	7,013,898
1981-82	999,211	4,079,066	1,275,459	169,912	6,523,648
1980-81	904,561	3,525,398	1,310,328	168,712	5,908,999

YEAR	T & F	TAXES	STATE	OTHER	TOTAL
1979-80	719,369	1,765,876	1,409,572	215,004	4,109,821
1978-79	665,305	1,562,838	1,284,003	256,334	3,768,480
1977-78	681,461	1,390,090	1,155,665	292,595	3,519,811
1976-77	687,093	1,345,478	1,051,277	221,011	3,304,859
1975-76	621,828	1,235,818	949,375	219,897	3,026,918
1974-75	500,506	1,114,439	912,957	255,300	2,783,202
1973-74	469,913	950,770	788,909	172,428	2,382,020
1972-73	496,357	838,848	727,846	113,479	2,176,530
1971-72	507,539	676,094	732,664	209,763	2,126,060
1970-71	496,315	594,877	672,752	91,445	1,855,389
1969-70	469,577	535,224	750,670	100,547	1,856,018
1968-69	401,282	506,647	420,199	91,922	1,420,050
1967-68	222,192	482,652	269,865	51,320	1,026,029
1966-67	78,547	468,322	108,160	53,267	708,296
1965-66	- 0 -	467,040	- 0 -	17,319	484,359
1964-65	- 0 -	421,410	- 0 -	- 0 -	421,410

*State Revenue includes UAAL funding; 2014-2015 adjusted to remove UAAL is \$4,535,989

Table 3.11

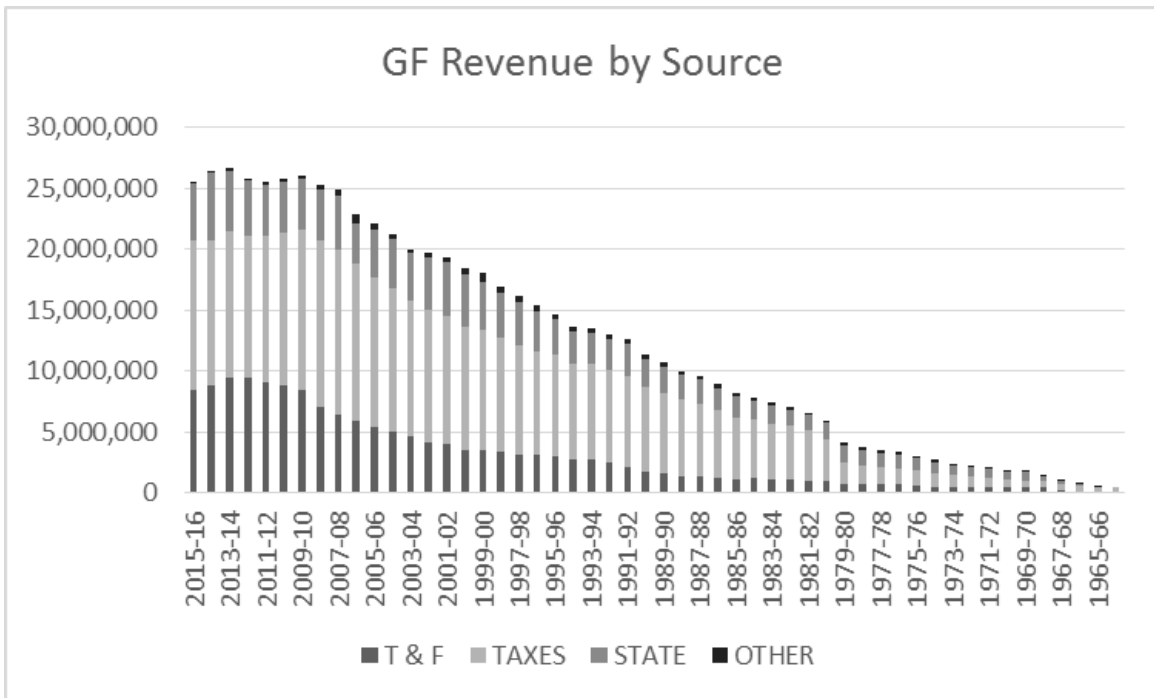


Figure 3.1

GENERAL FUND REVENUES

Tuition and Fees

Tuition and fees revenue represents tuition from both credit classes and non-credit classes such as lifelong learning courses and the contracted training conducted for business and industry. Fee revenue is generated by charges for such items as lab materials, transcripts and registration fees.

The four academic semesters in the College's next fiscal year are: Summer 2017, Fall 2017, Winter 2018, and Spring 2018.

The College's Board of Trustees has the sole right and responsibility to set and change tuition rates for the College. The Board has always made a concerted and earnest effort to maintain the affordability for both current and future students attending MCCC. On March 27, 2017, the Board voted unanimously to freeze Monroe County resident tuition at \$107 per billable contact hour and increase out-of-county tuition by 2.15 percent and out-of-state tuition by 2.17 percent.

A tuition and fee revenue amount of \$8,191,680 is being projected for next year's budget. This represents a decrease of \$327,770 or 3.85 percent as compared to the current year's budget. When compared to 2016-2017 projected tuition and fee revenue, this is a \$395,860 decrease or a 4.83 percent decrease over the current year. The business office is projecting a 2 percent decrease in credit enrollment in 2017-2018.

Table 3.12 shows the rate increases over the past sixteen years for credit classes for the three tuition rate categories: resident (property owned in Monroe County); non-resident (residing in the state of Michigan, but outside of Monroe County); and out-of-state (residing outside of Michigan).

MCCC TUITION RATE INCREASES

Beginning	Resident	Non-Resident	Out-of-State
Fall 2002	\$51 (+\$3 = 4.1%)	\$84 (+\$3 = 3.7%)	\$92 (+\$3 = 3.4%)
Fall 2003	\$53 (+\$2 = 3.9%)	\$87 (+\$3 = 3.7%)	\$95 (+\$3 = 3.3%)
Fall 2004*	\$54 (+\$1 = 1.9%)	\$92 (+\$5 = 5.7%)	\$101 (+\$6 = 6.3%)
Fall 2005	\$58 (+\$4 = 7.4%)	\$98 (+\$6 = 6.5%)	\$108 (+\$7 = 6.9%)
Fall 2006	\$60 (+\$2 = 3.4%)	\$104 (+\$6 = 6.1%)	\$115 (+\$7 = 6.5%)
Fall 2007	\$64 (+\$4 = 6.7%)	\$110 (+\$6 = 5.8%)	\$122 (+\$7 = 6.1%)
Fall 2008	\$67 (+\$3 = 4.7%)	\$115 (+\$5 = 4.6%)	\$128 (+\$6 = 4.9%)
Fall 2009**	\$67	\$115	\$128
Fall 2010	\$72 (+\$5 = 7.5%)	\$124 (+\$9 = 7.9%)	\$138 (+\$10 = 7.9%)
Fall 2011	\$77 (+\$5 = 7.0%)	\$132 (+\$8 = 6.5%)	\$147 (+\$9 = 6.5%)
Fall 2012	\$84 (+\$7 = 9.1%)	\$144 (+\$12 = 9.1%)	\$160 (+\$13 = 8.85%)
Fall 2013	\$92 (+\$8 = 9.5%)	\$158 (+\$14 = 9.7%)	\$176 (+\$16 = 10%)
Fall 2014	\$95 (+\$3 = 3.3%)	\$163 (+\$5 = 3.2%)	\$181 (+\$6 = 3.4%)
Fall 2015	\$102 (+\$7 = 7.37%)	\$177 (+\$14 = 8.59%)	\$197 (+\$16 = 8.84%)
Fall 2016	\$107 (+\$5 = 4.9%)	\$186 (+\$9 = 5.09%)	\$207 (+\$10 = 5.08%)
Fall 2017	\$107	\$190 (+4 = 2.15%)	\$211.50 (+4.50 = 2.17%)

*Year of State tuition restraint incentive; **Conversion from credit hour to billable contact hour basis

Table 3.12

State Appropriations

In FY 2000-2001, MCCC's state funding represented 23.7 percent of the total General Fund revenues. In the FY 2017-2018 budget, state appropriations represent 18.8 percent of total General Fund revenues, up slightly from FY2017 (0.8%). While MCCC may never see a return to the level reached in FY 2000-2001, the FY 2017-2018 budget includes an anticipated increase of 4.55 percent in state funding for operations which includes \$184,000 in PPT funding and \$28,800 in new operational funding.

At the time of preparing this proposed budget, State funding for community colleges has not been finalized. It is anticipated that the Conference Committee recommendation will be approved resulting in a 0.6 percent increase in operational funding for MCCC (\$28,800). This increase falls short of the 1.0 percent average increase for Michigan community colleges in FY 2017-2018.

Beginning in 2012, Public Act 300 instituted several reforms to the Michigan Public School Employees' Retirement System (MPSERS), one of which was to cap the employer's share of the Unfunded Actuarial Accrued Liability (UAAL) on reported payroll at 20.96 percent. As a result, per section 147c of the Education Omnibus Budget, the balance of retirement cost are funded with state appropriations, referred to as MPSERS UAAL Rate Stabilization payments. These funds are allocated and distributed to the College on a monthly basis, and in turn, the College is invoiced monthly by the Office of Retirement Services and pays these funds to the retirement system.

The UAAL Rate Stabilization funds were removed from the General Fund in 2016-2017 and are now being recorded in the Retirement Designated Fund. The anticipated UAAL revenues and expenditures allocation for 2017-2018 is \$1.4 million. The UAAL Rate Stabilization Rates for the College were \$589,099 in 2013-2014, \$997,337 in 2014-2015, \$1,360,249 in 2015-2016, and projected to be \$1.4 million in 2016-2017.

Property Taxes

For Monroe County Community College, the taxation district is Monroe County. As such, all millage elections for the College must be approved by the county electorate. In 1964, county voters approved a 1.25 mil levy to create the College. In 1980, a 1 mil increase was approved. The rate remained at 2.25 mils until 1994 when revised tax legislation (the Headlee Amendment) introduced a rollback provision. Such rollbacks are calculated annually and are required when the increase in "adjusted" property tax values exceed the rate of inflation. The current millage rate for the College is 2.1794 mills, and the 2.25 millage rate can only be reinstated by a vote of the Monroe County electorate.

In November 2016, the College requested voter approval for a .85 mill property tax levy for a period of 5 years to be used for critical maintenance and renovation projects. The request was approved by the voters and is now generating revenues to complete these needed projects (see Chapter 11).

For the 2017-2018 fiscal year, an increase in property tax revenues is projected. The budget includes a 1.98 percent increase (\$212,800) for property tax revenues. While this is welcome news, the 2017-2018 property tax revenues are approximately \$1 million less than the property tax revenues received by the College in 2008-2009 (the peak year for MCCC property tax revenues).

Other Income

The 2017-2018 budget includes a 4.59 percent decrease (-\$11,300) in Other Income. As can be seen below, the decrease is due primarily to a decline in revenues for indirect cost recoveries and event revenue.

Other Income represents revenue generated by the following activities:

Other Revenue:	2016-17	2017-18
Grant Reimbursements	-	-
Indirect Cost Recoveries	25,000	17,700
Culinary Sales	15,000	15,000
Non-Tuition Fees and Fines	3,750	3,750
Rent of Facilities and Land	183,000	183,000
Alumni Dues and Events	9,500	7,500
Other Events and Workshops	8,500	7,000
Bookstore Scholarship	(10,000)	(10,000)
Miscellaneous	11,700	11,200
	246,450	235,150

GENERAL FUND EXPENSES

The following pages outline expenses by activity, expenses by category, renovation projects, and capital outlay purchases.

GENERAL FUND EXPENSES BY ACTIVITIES

Expenses	Actual	Actual	Budget	Proposed	16-17 to 17-18 Difference	
	2014-15	2015-16	2016-17	2017-18	\$	%
Instruction	\$ 11,921,754	\$ 11,114,571	\$ 11,433,635	\$ 11,278,723	\$ (154,912)	-1.35%
Information Technology	1,050,491	1,001,968	1,148,064	1,153,563	5,499	0.48%
Public Service	202,221	203,192	195,677	207,041	11,364	5.81%
Instructional Support	3,457,716	3,417,952	3,534,796	3,571,332	36,536	1.03%
Student Services	2,714,000	2,528,426	2,701,555	2,859,312	157,757	5.84%
Institutional Administration	2,936,249	2,903,177	3,212,840	3,410,202	197,362	6.14%
Physical Plant Operations	3,048,006	3,050,198	3,321,233	3,485,875	164,642	4.96%
Total Expenses	\$ 25,330,435	\$ 24,219,483	\$ 25,547,800	\$ 25,966,048	\$ 418,248	1.64%
Transfer from Auxiliary Fund	\$ (20,286)	\$ -	\$ -	\$ -	\$ -	
Transfer to Unexpended Fund	-	858,245	1,480,000	1,000,000	(480,000)	
Transfers to Restricted Fund	644	694	-	-	-	
Transfers to M&R	-	441,488	-	-	-	
Total Transfers to and (from) funds	\$ (19,642)	\$ 1,300,427	\$ 1,480,000	\$ 1,000,000	\$ (480,000)	
Total Expenses and Transfers	\$ 25,310,793	\$ 25,519,910	\$ 27,027,800	\$ 26,966,048	\$ (61,752)	-0.23%

Table 3.13

PERCENTAGE OF TOTAL EXPENSES

	Actual	Budget	Proposed
	2015-16	2016-17	2017-18
Instruction	45.89%	44.75%	43.44%
Information Technology	4.14%	4.49%	4.44%
Public Service	0.84%	0.77%	0.80%
Instructional Support	14.11%	13.84%	13.75%
Student Services	10.44%	10.57%	11.01%
Institutional Administration	11.99%	12.58%	13.13%
Physical Plant Operations	12.59%	13.00%	13.42%
Total	100.00%	100.00%	100.00%

Table 3.14

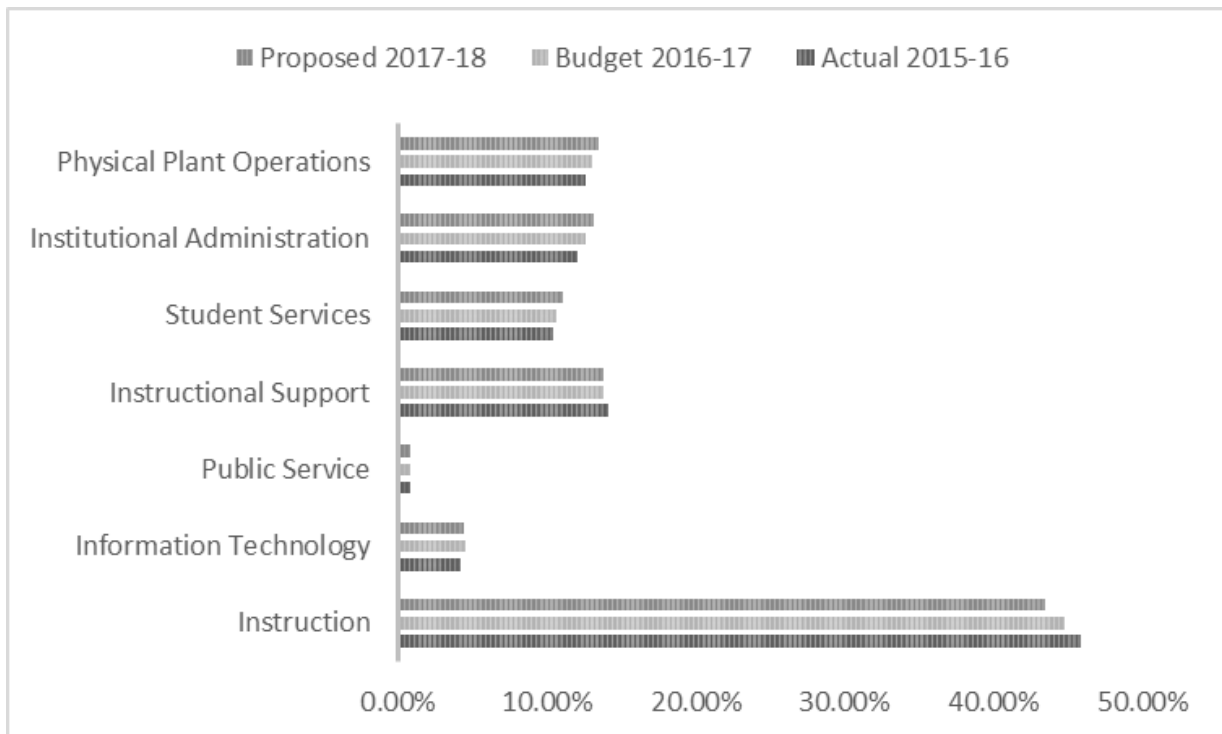


Figure 3.2

**GENERAL FUND
EXPENSES BY CATEGORY**

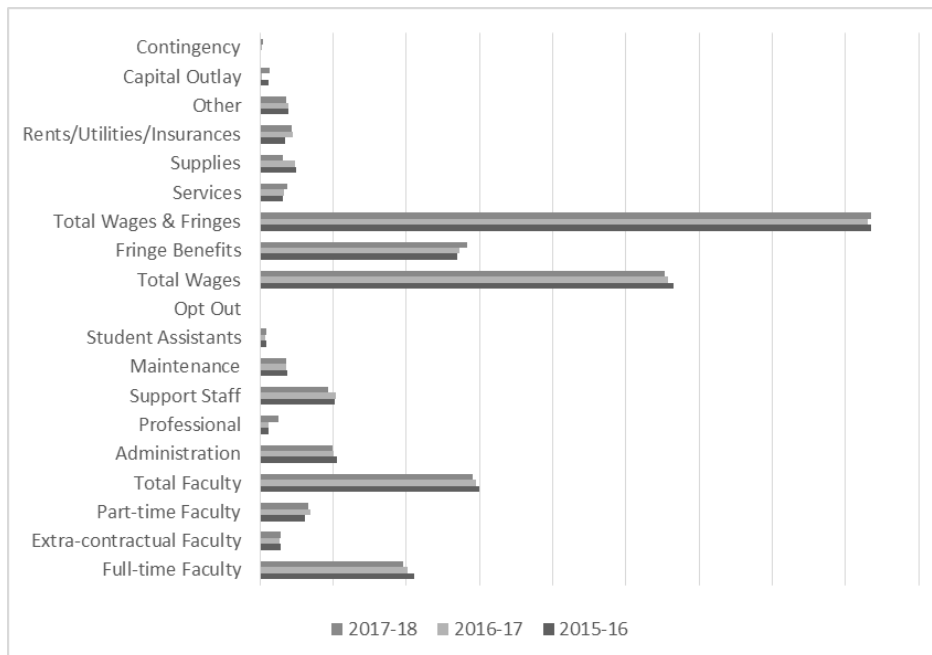
Expenses	Actual	Budget	Budget	16-17 to 17-18	
	2015-16	2016-17	2017-18	Difference	
				\$	%
Full-time Faculty	\$ 5,098,723	\$ 5,138,689	\$ 5,088,814	\$ (49,875)	-0.97%
Extra-contractual Faculty	679,404	674,513	716,541	42,028	6.23%
Part-time Faculty	1,490,385	1,741,491	1,725,444	(16,047)	-0.92%
Faculty Wages	\$ 7,268,512	\$ 7,554,693	\$ 7,530,799	\$ (23,894)	-0.32%
Administration	2,531,571	2,565,472	2,586,982	21,510	0.84%
Professional	284,901	295,307	654,937	359,630	121.78%
Support Staff	2,466,284	2,664,975	2,420,182	(244,793)	-9.19%
Maintenance	896,170	926,320	933,023	6,703	0.72%
Student Assistants	206,959	198,454	215,341	16,887	8.51%
Opt Out	24,030	19,500	18,000	(1,500)	-7.69%
Total Wages	\$ 13,678,428	\$ 14,224,721	\$ 14,359,264	\$ 134,543	0.95%
Fringe Benefits	6,523,302	6,976,007	7,330,490	354,483	5.08%
Total Wages & Fringes	\$ 20,201,730	\$ 21,200,728	\$ 21,689,754	\$ 489,026	2.31%
Services	760,424	850,539	978,257	127,718	15.02%
Supplies	1,195,721	1,222,139	820,944	(401,195)	-32.83%
Rents/Utilities/Insurances	841,823	1,127,462	1,105,252	(22,210)	-1.97%
Other	944,261	1,002,557	940,758	(61,799)	-6.16%
Capital Outlay	275,524	74,375	338,039	263,664	100.00%
Contingency	-	70,000	93,044	23,044	32.92%
Total Expenses	\$ 24,219,483	\$ 25,547,800	\$ 25,966,048	\$ 418,248	1.64%
Net Transfers	1,300,427	1,480,000	1,000,000	(480,000)	
Total Expenses and Transfers	\$ 25,519,910	\$ 27,027,800	\$ 26,966,048	\$ (61,752)	-0.23%

Table 3.15

EXPENSE BY CATEGORY – PERCENTAGE OF TOTAL

	Actual	Budget	Budget
	2015-16	2016-17	2017-18
Full-time Faculty	21.05%	20.11%	19.60%
Extra-contractual Faculty	2.81%	2.64%	2.76%
Part-time Faculty	6.15%	6.82%	6.65%
Total Faculty	30.01%	29.57%	29.00%
Administration	10.45%	10.04%	9.96%
Professional	1.18%	1.16%	2.52%
Support Staff	10.18%	10.43%	9.32%
Maintenance	3.70%	3.63%	3.59%
Student Assistants	0.85%	0.78%	0.83%
Opt Out	0.10%	0.08%	0.07%
Total Wages	56.48%	55.68%	55.30%
Fringe Benefits	26.93%	27.31%	28.23%
Total Wages & Fringes	83.41%	82.98%	83.53%
Services	3.14%	3.33%	3.77%
Supplies	4.94%	4.78%	3.16%
Rents/Utilities/Insurances	3.48%	4.41%	4.26%
Other	3.90%	3.92%	3.62%
Capital Outlay	1.14%	0.29%	1.30%
Contingency	0.00%	0.27%	0.36%
Total Expenses	100.00%	100.00%	100.00%

Table 3.16 (above); Figure 3.3 (below)



TRANSFERS FROM THE GENERAL FUND

TRANSFERS FROM THE GENERAL FUND TO/(FROM):							
	Designated	Auxiliary	Restricted	Endowment	M & R	Unexpended	Total
<u>FY</u>	<u>Fund</u>	<u>Fund</u>	<u>Fund</u>	<u>Fund</u>	<u>Fund</u>	<u>Plant Fund</u>	<u>Transfers</u>
96-97	\$ 100,000		\$ 74,291		\$ 500,000		\$ 674,291
97-98	445,000		20,765		800,000		1,265,765
98-99			17,399	500,000	1,500,000		2,017,399
99-00			19,698		2,111,000		2,130,698
00-01			15,967		1,000,000		1,015,967
01-02	1,000,000		18,091				1,018,091
02-03			19,950		1,000,000	1,000,000	2,019,950
03-04			17,560		3,700,000		3,717,560
04-05			21,954				21,954
05-06			25,000		1,000,000		1,025,000
06-07			25,134				25,134
07-08	1,000,000		19,667				1,019,667
08-09			(17,002)		1,000,000		982,998
09-10			1,114				1,114
10-11			686				686
11-12			15,778	(45,000)			(29,222)
12-13		(215,000)	1,234			4,371,685	4,157,919
13-14			547				547
14-15		(20,286)	644				(19,642)
15-16			\$ 694		\$ 441,488	\$ 858,245	\$ 1,300,427
Total	\$ 2,545,000	\$ (235,286)	\$ 299,170	\$ 455,000	\$13,052,488	\$ 6,229,930	\$ 22,346,302
BUDGETED/APPROVED TRANSFERS FROM THE GENERAL FUND TO/(FROM):							
16-17						1,480,000	1,480,000
17-18						1,000,000	1,000,000
Total	\$ 2,545,000	\$ (235,286)	\$ 299,170	\$ 455,000	\$13,052,488	\$ 8,709,930	\$ 24,826,302

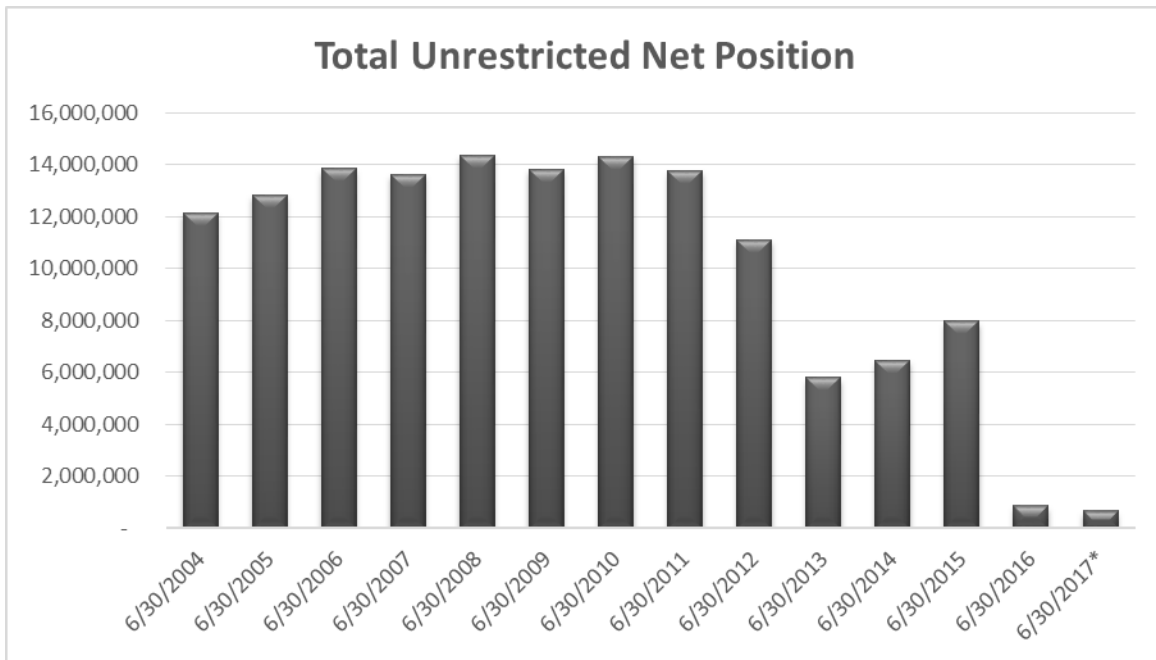
Table 3.17

UNRESTRICTED NET POSITION

The College has designated the use of unrestricted net position (often referred to as “Reserves”) as follows:

UNRESTRICTED NET POSITION	6/30/13 Actual	6/30/2014 Actual	6/30/2015 Actual	6/30/2016 Actual	6/30/2017 Projected	6/30/2018 Projected
Designations for Unrestricted Net Position:						
Working Capital	4,461,697	5,000,687	6,158,932	6,184,234	6,050,000	5,050,000
Contingencies	-	-	-	-	1,134,234	1,134,234
Technology Equipment	197,232	199,215	234,639	250,024	253,939	206,109
Auxiliary Activities	812,694	1,044,506	1,175,603	1,264,204	1,284,704	1,289,701
Student Loans	18,355	18,515	18,515	19,173	18,138	18,138
Quasi-Endowment	8,266	8,697	9,334	9,667	272,477	272,807
Construction	-	-	-	(7,299,580)	(13,028,452)	(14,185,902)
Major Maintenance and Renovation	301,826	205,380	380,694	446,097	473,652	869,652
Millage Maintenance and Renovation	-	-	-	-	4,205,000	5,705,000
Undesignated	-	-	-	-	-	-
Unrestricted Net Position without Pension Liability	5,800,070	6,477,000	7,977,717	873,818	663,693	359,740
MPSERS Net Pension Liability (Retirement)						
	-	-	(29,467,803)	(29,343,944)	(29,343,944)	(29,343,944)
Total Unrestricted Net Position	5,800,070	6,477,000	(21,490,086)	(28,470,126)	(28,680,251)	(28,984,204)

Table 3.18



*Projected

Figure 3.4

The 2017-2018 General Fund budget includes funding for one renovation project listed below.

RENOVATION PROJECTS

Fund	Cost Center	Number	Item	Budget Request
01	7200	5379000	Sink Installation (E-105)	600.00
TOTAL GENERAL FUND RENOVATION				600.00

Table 3.19

The 2017-2018 General Fund budget includes funding for capital outlay purchases as listed below.

REQUESTED CAPITAL OUTLAY

Fund	Cost Center	Number	Description	Budget Request
01	1110	5.810.000	Lavalier Microphone System (Agora)	750.00
01	1110	5.810.000	Classroom Chairs (E-105)	2,600.00
01	1110	5.810.000	Tables (E-105)	6,132.00
01	1110	5.810.000	Instructor Chair (E-105)	400.00
01	1110	5.810.000	Office Chair (A-167)	800.00
01	1110	5.810.000	Bulletin Board - 4'X8' (E-105)	300.00
01	1110	5.810.000	Bulletin Board - 4'X6' (E-105)	250.00
01	1110	5.810.000	Tables (E-107)	3,500.00
01	1110	5.810.000	Bookcases (E-107)	2,700.00
01	1110	5.810.000	Desk (C-8)	1,000.00
01	1110	5.810.000	Brent Ware Cart Ex with Shelves (E-107)	820.00
01	1110	5.810.000	Slab Roller (E-107)	2,500.00
01	1110	5.810.000	Formica Modeling Boards	175.00
01	1110	5.810.000	Debcor Drying Cabinet	1,600.00
01	1110	5.810.000	Boltless Shelving Units (6) (A-166)	1,140.00
01	1110	5.810.000	Tote Tray Storage Cabinet (2)	1,300.00
01	1110	5.810.000	Giant Stack Trays (3)	700.00
01	1110	5.810.000	Three Shelf Cart	150.00
01	1110	5.810.000	Mikayoo GT Ultrasonic Cleaning Machine	130.00
	1110		1110 TOTAL	26,947.00
01	1150	5.810.000	Miliken Oil Drop Apparatus (6)	12,000.00
01	1150	5.810.000	Precision Scales (Chemistry) (13)	20,000.00
01	1150	5.810.000	Somso Mushroom Model	2,400.00
01	1150	5.810.000	Somso Fungi Model	350.00
01	1150	5.810.000	Somso Mmium Model	1,300.00
01	1150	5.810.000	Skull Replica Sets (3)	2,500.00
01	1150	5.810.000	Hip Joint Models	2,000.00
01	1150	5.810.000	Elbow Joint Models	2,000.00
01	1150	5.810.000	Mini PCR Centrifuge	1,000.00
	1150		1150 TOTAL	43,550.00
01	1210	5.810.000	Veridesk Installation (2) - RCTC	1,000.00
	1210		1210 TOTAL	1,000.00

Fund	Cost Center	Number	Description	Budget Request
01	1300	5.810.000	Noise Vibration Unit (1)	6,600.00
01	1300	5.810.000	Scotchman 95 Ton Ironworker	26,000.00
01	1300	5.810.000	Probe Metrology	3,500.00
01	1300	5.810.000	Controller for Probe	1,700.00
01	1300	5.810.000	FANUC Robot	37,000.00
01	1300	5.810.000	IQ CNC Router by Laguna Pro 24"X36"	14,500.00
01	1300	5.810.000	PID Controllers (2)	2,100.00
01	1300	5.810.000	205amp Liquid Cooled TIG Torches (12)	1,440.00
01	1300	5.810.000	Grinders (2)	3,000.00
	1300		1300 TOTAL	95,840.00
01	1410	5.810.000	Filing Cabinet	680.00
	1410		1410 TOTAL	680.00
01	1440	5.810.000	Computer Cart (3)	6,300.00
	1440		1440 TOTAL	6,300.00
01	3230	5.583.000	Lights (Meyer Theater)	2,000.00
01	3230	5.583.000	Wireless Devices for theater	1,500.00
	3230		3230 TOTAL	3,500.00
01	4100	5.584.000	Book Shelves (with shipping)	1,257.37
01	4100	5.584.000	Upholstery Fabric	700.00
01	4100	5.581.000	Office Chairs	2,159.92
	4100		4100 TOTAL	4,117.29
01	4450	5.840.000	Office Chair	300.00
01	4450	5.840.000	Tables for Whitman Center, Room C-4 (21)	2,800.00
	4450		4450 TOTAL	3,100.00
01	5240	5.850.000	Pool Table	2,500.00
	5240		5240 TOTAL	2,500.00
01	5410	5.850.000	Office Chairs (6)	1,200.00
	5410		5410 TOTAL	1,200.00
01	5720	5.850.000	Office Chair (6)	1,800.00
	5720		5720 TOTAL	1,800.00
01	5730	5.850.000	Office Chair (4)	1,200.00
	5730		5730 TOTAL	1,200.00
01	6220	5.586.000	Check Signer (Switchboard)	1,200.00
01	6220	5.586.000	Desk (1)	400.00
01	6220	5.586.000	Mail Machine	10,000.00
	6220		6220 TOTAL	11,600.00
01	6300	5.860.000	Office Chair	300.00
	6300		6300 TOTAL	300.00

Fund	Cost Center	Number	Description	Budget Request
01	7200	5.587.000	Utility Tractor with Loader	37,719.41
01	7200	5.587.000	Pick Up Truck with snow plow	33,271.00
01	7200	5.587.000	Cargo Van	19,858.00
01	7200	5.587.000	Electric Undertailgate salt spreader	5,049.00
01	7200	5.587.000	Mower and snow accessories (Whitman Center)	10,668.00
01	7200	5.587.000	Sandblaster	2,500.00
01	7200	5.587.000	Refrigerant Leak Detector	300.00
01	7200	5.587.000	Aluminum Pipe Wrench Set	1,100.00
01	7200	5.587.000	Pro Press Stock Kits	2,200.00
01	7200	5.587.000	Rolling Tool Chests (4)	3,200.00
01	7200	5.587.000	Battery Back-up Sump Pump Systems (2)	2,000.00
01	7200	5.587.000	Digital Radios and Base Station	15,939.00
01	7200	5.587.000	Bench (Whitman Center)	601.00
	7200		7200 TOTAL	134,405.41
			GRAND TOTAL	338,039.70

Table 3.20

CAPITAL OUTLAY EXPENDITURES BY AREA	2017-2018 Budget Requests
Instruction	174,317.00
Student Services	13,917.29
Administration	149,805.41
President/HR/Foundation	-
TOTAL FUNDED IN GENERAL FUND	338,039.70

Table 3.21

CAPITAL OUTLAY – PERKINS

Fund	Cost Center	Number	Description	Budget Request
47	1306	5.810.126	Sous Vide Immersoin Circulator	1,200.00
47	1306	5.810.126	Electric Cheese Melter	750.00
CULINARY TOTAL				1,950.00
47	1306	5.810.130	Hydraulic/Pneumatic Trainer	7,500.00
47	1306	5.353.130	AWS Online Library	1,200.00
ASET TOTAL				8,700.00
47	1306	5.353.141	Fetal Monitoring & Labor Progress Model	575.00
47	1306	5.810.141	Medication Carts (5)	11,475.00
47	1306	5.353.141	Gaumard Susie/Simon Manikin	935.00
NURSING TOTAL				12,985.00
47	1306	5.353.142	Medication Carts	4,590.00
47	1306	5.353.142	Slide Sheets	805.00
RESPIRATORY THERAPY TOTAL				5,395.00
47	1306	5.353.144	Carefusion Microloop Spirometer	1,700.00
PRACTICAL NURSING TOTAL				1,700.00
GRAND TOTAL - PERKINS FUNDING				30,730.00

Table 3.22